

# **GRI** index

for the year ended 31 December 2023

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# **Global Reporting Initiative Standards Index**

For the financial year 2023, we have adopted the Global Reporting Initiative (GRI) Standards for our sustainability reporting. This choice was made to ensure that our stakeholders can easily access and understand our sustainability efforts. Our 2023 reports are designed to provide an improved digital experience, catering to the preferences of our stakeholders who engage with information digitally.

Disclosure	GRI disclosure title	GRI option	Reference	UNGC principles
GRI 2: Gene	eral Disclosures 2021			
2-1	Organisational details	Core	2023 Integrated Report – <u>Organisational</u> structure, products, and services – Page 10	1–10
2-2	Entities included in the organisation's sustainability reporting	Core	2023 Integrated Report – <u>Organisational</u> structure, products, and services – Page 10	1–10
2-3	Reporting period, frequency and contact point	Core	2023 Integrated Report – <u>Organisational</u> structure, products, and services – Page B	10
2-4	Restatements of information	Core	Audited consolidated and separate annual financial statements – <u>NOTES TO THE</u> <u>CONSOLIDATED FINANCIAL STATEMENTS</u> – Page 30	1–10
2-5	External assurance	Core	2023 Integrated Report – <u>About our</u> integrated report – Page 3	10
2-6	Activities, value chain and other business relationships	Core	2023 Integrated Report – <u>Our business</u> model – Page 11	1–10
2-7	Employees	Core	2023 Integrated Report – <u>Our business</u> model – Page 11	3-6
2-8	Workers who are not employees	Core	2023 Integrated Report – <u>Our Human</u> <u>Capital Strategy</u> – Page 68	3-6
2-9	Governance structure and composition	Core	2023 Integrated Report – <u>Our board</u> structure and mandates – Page 28	10
2-10	Nomination and selection of the highest governance body	Core	2023 Governance Report – <u>Our Board of</u> <u>Directors</u> – Page 10	10
2 - 11	Chair of the highest governance body	Core	2023 Governance Report – <u>Our Board of</u> <u>Directors</u> – Page 10	10

Disclosure	GRI disclosure title	GRI option	Reference	UNGC principles
GRI 2: Gene	eral Disclosures 2021 continu	ed		
2-12	Role of the highest governance body in overseeing the management of impacts	Core	2023 Governance Report – <u>Our Board of</u> <u>Directors</u> – Page 10	10
2-13	Delegation of responsibility for managing impacts	Core	2023 Governance Report – <u>Board</u> committees and Interdependency – Page 19	10
2-14	Role of the highest governance body in sustainability reporting	Core	2023 Governance Report – <u>Board</u> committees and Interdependency – Page 19	10
2-15	Conflicts of interest	Core	2023 Governance Report – <u>Committee</u> <u>chairpersons' reports</u> – Page 30	10
2-16	Communication of critical concerns	Core	2023 Integrated Report – <u>Our business</u> model – Page 13	10
2-17	Collective knowledge of the highest governance body	Core	2023 Governance Report – <u>Board of</u> <u>Directors – Custodians of Corporate</u> <u>Governance</u> – Page 12	10
2-18	Evaluation of the performance of the highest governance body	Core	2023 Governance Report – <u>Committee</u> <u>chairpersons</u> – Page 23	10
2-19	Remuneration policies		2023 Governance Report – <u>Remuneration</u> <u>Policy</u> – Page 71	6,10
2-20	Process to determine remuneration		2023 Governance Report – <u>Remuneration</u> <u>Policy</u> – Page 77	6,10
2-21	Annual total compensation ratio		2023 Society Report – <u>Employee Relations</u> – Page 64	6,10
2-22	Statement on sustainable development strategy*		2023 Society Report – <u>Driving Purpose led</u> value creation – Page 11	1–10

Disclosure	GRI disclosure title	GRI option	Reference	UNGC principles
GRI 2: Gene	eral Disclosures 2021 continu	ed		
2-23	Policy commitments*		2023 Integrated Report – <u>Delivering Value</u> <u>Creation</u> – Page 87 2023 Governance Report – <u>Ethics Review</u> – Page 47	1–10
2-24	Embedding policy commitments*		2023 Integrated Report – <u>Delivering Value</u> <u>Creation</u> – Page 87 2023 Governance Report – <u>Ethics Review</u> – Page 47	1–10
2 - 25	Processes to remediate negative impacts*		2023 Society Report – <u>Our Climate</u> <u>Strategy</u> – Page 38	1–10
2 - 26	Mechanisms for seeking advice and raising concerns		2023 Governance Report – <u>Our approach to</u> managing ethics – Page 48	10
2 - 27	Compliance with laws and regulations*		2023 Governance Report – <u>Governance</u> <u>Review</u> – Page 37	10
2 - 28	Membership associations		2023 Society Report – <u>Metrics and</u> <u>Targets</u> – Page 178	10
2 – 29	Approach to stakeholder engagement		2023 Integrated Report – <u>Value for</u> <u>stakeholders</u> – Page 81	10
2 - 30	Collective bargaining agreements		2023 Society Report – <u>Human, Capital and</u> inclusion – Page 64	3
GRI 3: Mate	erial Topics 2021			
3-1	Process to determine material topics*		2023 Society Report – <u>Our materiality</u> assessment process – Page 3–4 2023 Integrated Report – <u>Our material</u> <u>matters</u> – Page 41	1–10
3-2	List of material topics*		2023 Society Report – <u>Our materiality</u> assessment process – Page 3–4 2023 Integrated Report – <u>Our material</u> <u>matters</u> – Page 41	1–10

Disclosure	GRI disclosure title	GRI option	Reference	UNGC principles
GRI 3: Mate	erial Topics 2021 continued			
3-3	Management of material topics*		2023 Society Report – <u>Our materiality</u> assessment process – Page 3–4 2023 Integrated Report – <u>Our material</u> matters – Page 41	1–10
GRI 201: Ec	conomic Performance 2016			
201 - 1	Direct economic value generated and distributed	Core	2023 Integrated Report – <u>Our purpose,</u> <u>vision, values, strategy, and targets</u> – Page 6, 36–37	1–10
201 - 2	Financial implications and other risks and opportunities due to climate change	Core	2023 Climate Report – <u>Our climate risk</u> management process – Page 56–77	7-9
201 - 3	Defined benefit plan obligations and other retirement plans		2023 Governance Report - <u>Remuneration</u> <u>policy</u> - Page 77	3
201 - 4	Financial assistance received from government		No financial assistance received from government	10
GRI 203: In	direct Economic Impacts 201	.6		
203 - 1	Infrastructure investments and services supported		2023 Society Report – <u>SDF</u> – Page 26	1, 2, 7–9
203 - 2	Significant indirect economic impacts		2023 Society Report – <u>SDF</u> – Page 31	1–10
GRI 204: P	rocurement Practices 2016			
204 - 1	Proportion of spending on local suppliers		2023 Integrated Report – <u>Delivering,</u> <u>measuring and rewarding value creation</u> – Page 98	1
GRI 205: A	nti-corruption 2016			
205 - 1	Operations assessed for risks related to corruption		Pillar 3 Risk and Capital Management Report – <u>Risk Management</u> – Page 41	10

Disclosure	GRI disclosure title	GRI option	Reference	UNGC principles
GRI 205: A	nti-corruption 2016 continued	d		
205 - 2	Communication and training about anti- corruption policies and procedures		2023 Governance Report – <u>Financial Crime</u> <u>Review</u> – Page 58	10
205 - 3	Confirmed incidents of corruption and actions taken		2023 Governance Report – <u>Ethics Review</u> – Page 54	10
GRI 207: Ta	ax 2019			
207 - 1	Approach to tax	Core	2023 Governance Report – <u>Tax Review</u> – Page 109	1, 2, 10
207 – 2	Tax governance, control, and risk management		2023 Governance Report – <u>Tax Review</u> – Page 115	1, 2, 10
207 - 3	Stakeholder engagement and management of concerns related to tax		2023 Governance Report – <u>Tax Review</u> – Page 120	1, 2, 10
207 - 4	Country-by-country reporting*		2023 Governance Report – <u>Tax Review</u> – Page 129	1, 2, 10
GRI 302: E	nergy 2016			
302 - 1	Energy consumption within the organisation		2023 Climate Report – <u>Metrics and</u> <u>Targets</u> – Page 92	7, 8, 9
302 - 3	Energy intensity		2023 Climate Report – <u>Strategy section</u>	1, 2, 7–9
302 - 4	Reduction of energy consumption		2023 Climate Report – <u>Metrics and</u> <u>Targets</u> – Page 93	1, 2, 7–9
302 - 5	Reductions in energy requirements of products and services		2023 Climate Report – <u>Metrics and</u> <u>Targets</u> – Page 93	1, 2, 7–9

Disclosure	GRI disclosure title	GRI option	Reference	UNGC principles
GRI 303: W	ater and Effluents 2018			
303-1	Interactions with water as a shared resource*		2023 Society Report – <u>SDF</u> – Page 25	
303 - 5	Water consumption*		2023 Climate Report – <u>Metrics and</u> <u>Targets</u> – Page 81	
GRI 304: B	iodiversity 2016			
304 - 3	Habitats protected or restored*		2023 Society Report – <u>SDF</u> – Page 26	7,8
GRI 305: E	missions 2016			
305 - 1	Direct (Scope 1) GHG emissions		2023 Climate Report – <u>Metrics and</u> <u>Targets</u> – Page 83	1, 2, 7–9
305 - 2	Energy indirect (Scope 2) GHG emissions		2023 Climate Report – <u>Metrics and</u> <u>Targets</u> – Page 83	1, 2, 7–9
305 - 3	Other indirect (Scope 3) GHG emissions		2023 Climate Report – <u>Metrics and</u> <u>Targets</u> – Page 83	1, 2, 7–9
305 - 4	GHG emissions intensity		2023 Climate Report – <u>Metrics and</u> <u>Targets</u> – Page 83	1, 2, 7–9
305 - 5	Reduction of GHG emissions		2023 Climate Report – <u>Metrics and</u> <u>Targets</u> – Page 83	1, 2, 7–9
GRI 306: W	/aste 2020			
306 - 1	Waste generation and significant waste-related impacts*		2023 Climate Report – <u>Metrics and</u> <u>Targets</u> – Page 81	7, 8
306 - 2	Management of significant waste-related impacts*		2023 Climate Report – <u>Metrics and</u> <u>Targets</u> – Page 81	7,8
306 - 3	Waste generated*		2023 Climate Report – <u>Metrics and</u> <u>Targets</u> – Page 81	7,8

Disclosure	GRI disclosure title	GRI option	Reference	UNGC principles
GRI 306: V	Vaste 2020 continued			
306 - 4	Waste diverted from disposal*		2023 Climate Report – <u>Metrics and</u> <u>Targets</u> – Page 81	7, 8
306 - 5	Waste directed to disposal*		2023 Climate Report – <u>Metrics and</u> <u>Targets</u> – Page 81	7, 8
GRI 308: S	upplier Environmental Assess	sment 20	16	
308 - 1	New suppliers that were screened using environmental criteria*		2023 Climate Report – <u>Strategy</u> – Page 42	7, 8
308 - 2	Negative environmental impacts in the supply chain and actions taken*		2023 Climate Report – <u>Strategy</u> – Page 42	7, 8
GRI 401: E	mployment 2016			
401 – 1	New employee hires and employee turnover	Core	2023 Society Report – <u>Human capital,</u> diversity and inclusion – Page 49	1, 4
401 - 2	Benefits provided to full- time employees that are not provided to temporary or part-time employees		2023 Society Report – <u>Human capital,</u> <u>diversity and inclusion</u> – Page 77	1, 4
401 - 3	Parental leave*		2023 Society Report – <u>Human capital,</u> <u>diversity and inclusion</u> – Page 78	1, 4
GRI 402: L	abor/Management Relations	2016		
402 - 1	Minimum notice periods regarding operational changes	Core	2023 Integrated Report – <u>Ensuring Value</u> <u>Creation</u> – Page 25	10

Disclosure	GRI disclosure title	GRI option	Reference	UNGC principles
GRI 403: 0	occupational Health and Safe	ty 2018		
403 - 1	Occupational health and safety management system*		2023 Society Report – <u>Human capital,</u> <u>diversity and inclusion</u> – Page 74	1
403 - 2	Hazard identification, risk assessment, and incident investigation*		2023 Society Report – <u>Human capital,</u> diversity and inclusion – Page 74	1
403 - 3	Occupational health services*		2023 Society Report – <u>Human capital,</u> diversity and inclusion – Page 75	1
403 - 4	Worker participation, consultation, and communication on occupational health and safety*		2023 Society Report – <u>Human capital,</u> <u>diversity and inclusion</u> – Page 75	1
403 - 5	Worker training on occupational health and safety*		2023 Society Report – <u>Human capital,</u> diversity and inclusion – Page 75	1
403 - 6	Promotion of worker health*		2023 Society Report – <u>Human capital,</u> <u>diversity and inclusion</u> – Page 75	1
403 - 7	Prevention and mitigation of occupational health and safety impacts directly linked by business relationships*		2023 Society Report – <u>Human capital,</u> diversity and inclusion – Page 76	1
403 - 8	Workers covered by an occupational health and safety management system*		2023 Society Report – <u>Human capital,</u> <u>diversity and inclusion</u> – Page 75	1
403 - 9	Work-related injuries*		2023 Society Report – <u>Human capital,</u> <u>diversity and inclusion</u> – Page 74	1
403 - 10	Work-related ill health*		2023 Society Report – <u>Human capital,</u> <u>diversity and inclusion</u> – Page 74	1

Disclosure	<b>GRI</b> disclosure title	GRI option	Reference	UNGC principles
GRI 404: T	raining and Education 2016			
404 - 1	Average hours of training per year per employee	Core	2023 Society Report – <u>Human capital,</u> <u>diversity and inclusion</u> – Page 65	1–6
404 - 2	Programs for upagerading employee skills and transition assistance programs		2023 Society Report – <u>Human capital</u> , <u>diversity and inclusion</u> – Page 67 2023 Governance Report – <u>Review</u> – Page 51	1-6
404 - 3	Percentage of employees receiving regular performance and career development reviews		2023 Society Report – <u>Human capital</u> diversity and inclusion – Page 59	1-6
GRI 405: D	viversity and Equal Opportuni	ty <b>2016</b>		
405 - 1	Diversity of governance bodies and employees	Core	2023 Integrated Report – <u>Ensuring value</u> <u>creation</u> – Page 27	6,10
405 - 2	Ratio of basic salary and remuneration of women to men*		2023 Society Report – <u>Human capital,</u> <u>diversity and inclusion</u> – Page 64	6,10
GRI 406: N	Ion-discrimination 2016			
406 - 1	Incidents of discrimination and corrective actions taken	Core	2023 Governance Report – <u>Ethics Review</u> – Page 54	1-6
GRI 407: F	reedom of Association and Co	ollective <b>I</b>	Bargaining 2016	
407 - 1	Operations and suppliers in which the right to freedom of association and collective bargaining may be at risk		2023 Society Report – <u>Human capital</u> diversity and inclusion – Page 64	3
GRI 408: C	child Labor 2016			
408 - 1	Operations and suppliers at significant risk for incidents of child labor		2023 Society Report – <u>Social Impact</u> – Page 84	1, 2, 4, 5

Disclosure	GRI disclosure title	GRI option	Reference	UNGC principles
GRI 409: F	orced or Compulsory Labor 2	016		
409 - 1	Operations and suppliers at significant risk for incidents of forced or compulsory labor		2023 Society Report – <u>Social Impact</u> – Page 84	1, 2, 4
GRI 410: Se	ecurity Practices 2016			
410 - 1	Security personnel trained in human rights policies or procedures*		2023 Society Report – <u>Social Impacts and</u> <u>Governance</u> – Page 82	1, 2
GRI 413: Lo	ocal Communities 2016			
413 - 1	Operations with local community engagement, impact assessments, and development programs		2023 Climate Report – <u>Risk Management</u> – Page 78	1–10
413 - 2	Operations with significant actual and potential negative impacts on local communities		2023 Climate Report – <u>Risk Management</u> – Page 78	1-10
FS13	Access points in low populated or economically disadvantaged areas by type	Core	2023 Society Report – <u>Financial Inclusion</u> – Pg 130	1-10
FS14	Initiatives to improve access to financial services for disadvantaged people	Core	2023 Society Report – <u>Financial Inclusion</u> – Pg 130	1, 2
GRI 414: Si	upplier Social Assessment 20	16		
414 - 1	New suppliers that were screened using social criteria*		2023 Society Report – <u>Supplier Relations</u> – Page 95	1, 2, 4
414 - 2	Negative social impacts in the supply chain and actions taken*		2023 Governance Report – <u>Ethics Review</u> – Page 38/ 2023 Climate Report – <u>Risk Management</u> – Page78	1, 2, 4

Disclosure	GRI disclosure title	GRI option	Reference	UNGC principles
GRI 415: Pu	ublic Policy 2016			
415 – 1	Political contributions		2023 Governance Report – <u>Ethics Review</u> – Page 49	10
GRI 417: M	arketing and Labeling 2016			
417 - 1	Requirements for product and service information and labeling	Core	Detailed product brochures that comply with all relevant legislation, such as the National Credit Act, are available to the group's clients. Trained and accredited sales employees and relationship managers are responsible for explaining the characteristics, benefits and implications of products to clients in accordance with the Financial Advisory and Intermediary Services Act. Product policies and procedures and product review processes are in place.	1, 2, 7-10
417 - 2	Incidents of non- compliance concerning product and service information and labeling	Core	There were no incidents of non- compliance with regulations or voluntary codes concerning product and service information and labeling.	10
417 - 3	Incidents of non- compliance concerning marketing communications*		Six direct marketing complaints were resolved. 2023 Society Report – <u>Client.</u> <u>Responsibility</u> – Page 110	10
GRI 418: Cu	ustomer Privacy 2016			
418 - 1	Substantiated complaints concerning breaches of customer privacy and losses of customer data	Core	For 2023, Nedbank had 154 privacy related incidents reported to the Information Privacy Office. In line with the reporting obligations prescribed by Protection of Information Act (POPIA), 84 were reported to the Information Regulator due to the fact that information was disclosed to unauthorised recipients. All impacted data subjects (clients) which were impacted by the 84 incidents were notified as well. 2023 Governance Report – <u>Financial Crime</u> <u>Review</u> – Page 65	

Disclosure	GRI disclosure title	GRI option	Reference	UNGC principles
Compliance	)			
FS1	Policies with specific environmental and social components applied to business lines	Core	Sector Guidelines Nedbank Energy Policy Social and Environmental Policy Social and environmental management system	1, 2, 7–9
FS2	Procedures for assessing and screening environmental and social risks in business lines	Core	Sustainable Development Governance Framework Social and Environmental Policy Sector Guidelines	1–10
FS3	Processes for monitoring clients' implementation of, and compliance with, environmental and social requirements included in agreements or transactions	Core	Sustainable Development Governance Framework Social and Environmental Policy Social and environmental	
FS4	Processes for improving employee competence to implement the environmental and social policies and procedures as applied to business lines	Core	2023 Society Report – <u>SDF</u> – Pg 40,43 2023 Climate Report – <u>Strategy</u> – Pg 38 2023 Pillar 3 Risk and Capital Management – <u>Operational Risk</u> – Pg 145 2023 Governance Report – <u>Ethics Review</u> – Pg 47	1-10
FS5	Interactions with clients/ investors/business partners regarding environmental and social risks and opportunities	Core	2023 Integrated Report – Ensuring value creation through good governance – Pg 23 2023 Society – Social Impact – Pg 87 2023 Society – About our Society Report – Pg 4 2023 Climate Report – <u>Strategy</u> – Pg 43	1-10

Nedbank has reported in accordance with the GRI standards for the period from 1 January to 31 December 2023. We have used GRI 1: Foundation 2021. Indicators in this index are cross-referenced to the 2023 suite of annual report.

\* Not reported on previously

Disclosure	GRI disclosure title	GRI option	Reference	UNGC principles	Disclosure	GRI disclosure title	GRI option	Reference	UNGC principles
Product Portfolio					Active Ownership				
FS6	Percentage of the portfolio for business lines by specific region, size (eg micro/SME/ large) and by sector		Nedbank Group at a glance - Page 10			FS10 Percentage and number of companies held in the institution's portfolio with which the reporting organisation has interacted on environmental and social issues		Managing Social and Environmental Risk.	
FS7	Monetary value of products and services designed to deliver a specific social benefit for each business line, broken down by purpose	9	Financial Inclusion – Page 121						
					FS11 FS12	Percentage of assets subject to positive and negative environmental or social screening		Creating value in a sustainable manner. <u>through our strategy</u> – Page 65	
FS8	Monetary value of products and services designed to deliver a specific environmental benefit for each business line, broken down by purpose		Sustainable development financing – Page 20						
						Voting policies applied to environmental or social issues for shares over which the reporting organisation holds the right to vote shares or advises on voting		Nedgroup Investments Responsible Investment Guidelines. Risk Management – Page 56	
FS9	Coverage and frequency of audits to assess implementation of environmental and social policies and risk assessment procedures	Core	Assurance statement Risk management	1-9					
						Access points in low populated or economically disadvantaged areas by type	Core	2023 Society Report – <u>Financial Inclusion</u> – Pg 121	1–10
						Initiatives to improve access to financial services for disadvantaged people	Core	2023 Society Report – <u>Financial Inclusion</u> – Pg 121	1, 2
					FS15	Policies for the fair design and sale of financial products and services	Core	Energy Policy 2023 Integrated Report – <u>Nedbank group</u> at a glance – Pg 10	1, 2

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